Bactiguard®

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The new Bactiguard – strategic focus areas and priorities

Be the premier partner for leading MedTech companies



R&D Medical Regulatory

Wound Management portfolio

Advance current and develop new partnerships

Invest further in above key knowledge areas

Grow profitably and expand into new markets



Focus therapeutic areas for the license business

Areas with high unmet medical needs

	Orthopedics	Vascular access	Cardiology	Neurology	Urology
Application areas (examples)	Hip Implants Knee Implants Trauma Implants	Central Venous Catheter Peripherally Inserted Central Catheter Midline Catheter	Ventricular Assisted Device Pacemaker	Deep Brain Stimulator Vagus Nerve Stimulator Peripheral Nerve Stimulator	Foley Catheter
Indicative infection rates	Primary 1-5% Revisions 8-22% Fracture related 5-40%	CLABSI 2-10% (>2 days)	CIED 1-7 % Structural heart 19-39 %	Modulators: 1-15 % Shunts: 5-13 %	CAUTI 9-21% (>2 days)
Indicative mortality rates	3-11%	12-31%	CIED 3-5% Structural heart 5-10%	10-12%*	1-4%
Addressable market	USD 39bn	USD 11bn	USD 10bn	USD 9bn	USD 5bn

Orthopedics: Primary - Masters et al. (2013), Acuña et al. (2021); Revisions - Gold et al. (2019), Patel et al. (2023); Trauma - Norris et al. (2019), Li et al. (2024); Mortality - Fischbacher & Borens (2019), Villa et al. (2024), Mundi et al. (2024). Vasculary access: based on Rosenthal et al. (2023) and Alshahran et al. (2023); Mortality - Toor et al. (2022) and Yu et al. (2023).

Cardiovascular: CIED - Greenspon et al. (2011); Wilkoff et al. (2020), Solail Henrikson et al. (2011); Structural Heart: Mehra, Goldstein et al. (2022): Tong et al. (2015), Topkara et al. (2010),

Neurology: Modulators, Infections - SCS: Bendel et al. (2017); PNS: Ishizuka et al. (2007); DBS: Oh et al. (2002); VNS: (Hasegawa et al., 2021); Shunts, Infections - Sagun Tuli et al. (2004); *Mortality related to shunts - Ivan Pelegrin et al. (2017).

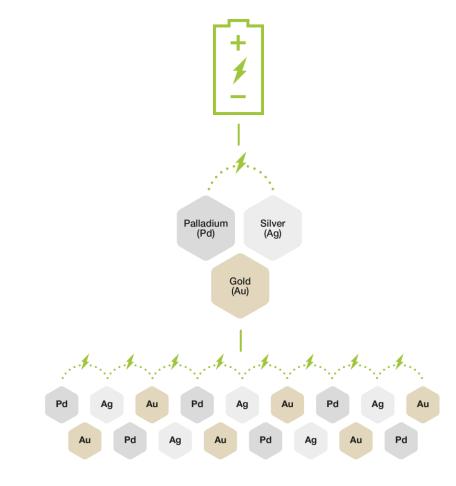
Urology: CAUTI - Estimated based on CDC and clinical literature including Lo et al. 2014. Mortality: Estimated based on CDC and clinical literature including Tambyah et al. 2000.

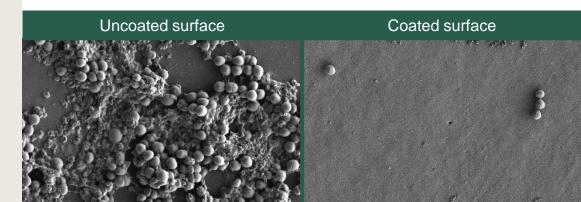


Advanced technology to prevent medical device related infections

Reduces microbial adhesion and biofilm formation

- Biocompatible, safe and proven
- Ultra-thin noble metal coating technology
- In contact with fluids, the noble metals create a galvanic effect due to their varying electro potentials
- More than 100,000 patients in clinical trials
- Efficacy assessed in more than 40 clinical studies (various patient cohorts, regions, and therapeutic areas)
- Most recent randomized clinical studies show approximately 70% infection risk reduction ^{1, 2}







Full-year 2024 key figures and achievements

License focused strategy delivered increased revenues and profitability

Key figures for 2024 (2023)

Revenues	261.9 ▲ (223.2) MSEK
EBITDA	18.0 ▲ (-76.1) MSEK
Net loss	29.8 ▼ (138.4) MSEK
CF from operating activities	25.0 ▲ (-52.3) MSEK

The new Bactiguard

- Delivered on strategic shift license focus
- Increased revenues and EBITDA profitability
- Positive Cash flow (from Operating activities)
- Knowledge and specialist organization
- Wound management product portfolio delivered profitable growth



Updated strategic and financial targets

Scalability and operational leverage of business model increases over time

>10

>200

>600

At least **ten application areas** in either **exclusivity** or **license partnership** by year-end 2030

EBITDA of at least **SEK 200** million by year-end 2030

Revenues of at least **SEK 600 million** by year-end 2030

Partnership development

EBITDA

Revenues

